

Post-Event Report

M100

**CLIMATE
NEUTRALITY
CONVENTION 2025**



27-28 November 2025
**Ion Mincu University of
Architecture and Urbanism**

www.m100.ro

uefiscdi

Unitatea Executivă pentru
Finanțarea Învățământului Superior,
a Cercetării, Dezvoltării și Inovării

Table of contents

02 | EVENT HOST:
Ion Mincu University of
Architecture and Urbanism

04 | INTRODUCTION

05 | EXPO AREA
Urban Solutions in Practice

06 | AGENDA HIGHLIGHTS

09 | OPENING SPEECHES

16 | JURY TAKEAWAYS
From Climate City Contracts
to Implementation

17 | AWARD CEREMONY
M100 National Label

18 | KEYNOTE
Maria Vassilakou

19 | KEYNOTE
Chrysses Nicolaidis

20 | M100 CITIES
Going Forward

25 | PANEL
Policy Coherence and
Synergies

26 | PANEL
Multi-Level Governance

27 | PANEL
Walking the Talk: Financing
Perspectives

28 | KEYNOTE
Julio Lumbreras

29 | PANEL
Pathways to Climate City
Contracts — Insights from
Sarajevo, Elbasan and
Podgorica

30 | PANEL
M100: What's Next?

31 | SPY & APPLY SESSIONS
From Ideas to Action

34 | KEY MESSAGES

35 | M100 SYNERGIES

- M100Academy
- Harmonmissions
- CapaCITIES

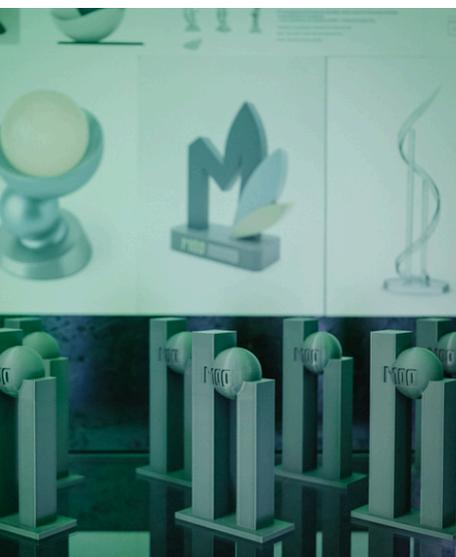
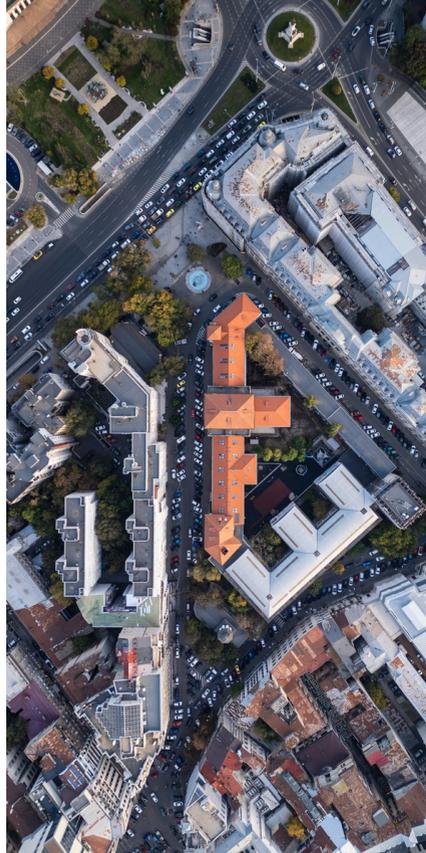
38 | CONCLUSIONS

Event's host: Ion Mincu University of Architecture and Urbanism

A Symbolic Space for Urban Dialogue

The M100 Climate Neutrality Convention 2025 took place at the Ion Mincu University of Architecture and Urbanism, a reference institution for architectural education, urban studies, and critical reflection on cities. Over two days, the University hosted ideas exchanges between public authorities, experts, practitioners, and students, creating a shared space for dialogue on climate-neutral urban development.

As an academic environment where cities are explored through design, research, and critical inquiry, the Ion Mincu University offered a setting in which discussions on urban transition naturally connected theory with practice. The presence of students alongside professionals and decision-makers reflected a broader understanding of climate neutrality as a long-term transformation process that spans generations.



The M100 Trophy — A Student Design Challenge

The collaboration with the University also led to the design of the M100 National Label trophy, developed as a student challenge within the “Concept Sketch” course. Students were invited to creatively translate the core principles of the M100 Mirror Mission—collaboration, inclusion, systemic change, and leaving no city behind—into a symbolic object.

The selected proposals showed a strong understanding of the climate-neutral cities mission, exploring themes such as urban networks, energy flows, mobility, and collective responsibility. The final 3D-printed trophy, chosen from these concepts, became the official symbol of the 2025 Convention, reflecting urban transformation as a shared, ongoing process shaped by the next generation. The winning proposal is signed by student Alina Mihăilă.



Event's host:
Ion Mincu
University of
Architecture and
Urbanism

The Aural Eye team created the wall-mapping projections presented on one of the walls of the Frescelor Hall (UAUIM). The artistic brief explored the theme of cities of the future, imagining them through light projections as living, dynamic maps in a state of continuous transformation.

The visuals translated possible pathways for cities committed to the journey toward climate neutrality: fluid urban networks, structures that decompose and reassemble, and flows of energy and matter suggested through luminous geometries and organic movement.

The projection functioned as a space for reflection on how cities can become more sustainable, more resilient, and more resident-friendly, transforming urban policy concepts into a perceptible experience.

Introduction

The M100 Climate Neutrality Convention 2025 marked an important step in Romania's transition from climate ambition to implementation at city level. Held on **27-28 November 2025 in Bucharest**, the Convention brought together representatives of the European Commission, the Romanian Government, diplomatic missions, local and regional administrations, international experts, and civil society to discuss how cities can accelerate the transition toward climate neutrality.

Under the theme "**No City Left Behind**", the Convention framed climate action as a **shared national responsibility**, dependent on coordination across governance levels, sustained political commitment, and the ability of cities to translate strategies into concrete, locally adapted projects. Across both days, discussions emphasized that **climate neutrality is no longer a distant objective, but a practical transformation process** that must work for cities with different capacities and starting points.

A central milestone of the Convention was the award of the **M100 National Label** for Climate Neutrality, recognizing the ten cities in the M100 platform that finalized their **Climate City Contracts**. Through these participatory processes, cities committed to implementing integrated action and investment plans for achieving climate neutrality by 2035. The awarding of the Label marked a transition from planning to implementation and validated the efforts of local administrations working alongside academia, the private sector, and local communities.

The programme reflected the need for a coherent framework connecting public policy, technical expertise, and local action. The first day focused on policy and governance, with official opening messages, contributions from the M100 International Jury, and panels on policy coherence, multi-level governance, and financing, bringing together European institutions, international financial organizations, and local authorities.

The second day focused on innovation, collaboration, and learning, opening with a keynote by Julio Lumbreras on European lessons for moving from plans to action, followed by a regional session with perspectives from the Western Balkans on developing Climate City Contracts in different contexts.

The key moments, messages, and exchanges of the Convention reflected a shared ambition: **advancing climate neutrality in Romania through collaboration, coherence, and an inclusive approach** that supports cities and regions across the country.

Expo Area — Urban Solutions in Practice

The Expo Area of the M100 Climate Neutrality Convention 2025 brought together projects that illustrate, in concrete terms, how climate-neutral cities can be imagined and built. Technologies, data, urban design, digital art, housing models, safe mobility, and civic participation were presented side by side, creating an open laboratory where visitors explored ideas, prototypes, and interactive experiences connected to everyday urban life.

M100 Mirror Mission — Cities, Projects, and Resources

The M100 Mirror Mission exhibition documented the evolution of the M100 platform and the shared journey of its ten member cities toward climate neutrality. Through projects, visual materials, and key milestones, the exhibition traced the path from city selection and early collaboration to the completion of Climate City Contracts, highlighting both technical progress and the collective effort behind accelerated urban transformation.



Greener Together — Copenhagen as a Green Model

Developed with the support of **the Embassy of the Kingdom of Denmark in Romania**, Greener Together showcased the Danish approach to urban transition through renewable energy, green infrastructure, and integrated mobility systems. An immersive VR experience allowed visitors to cycle through Copenhagen and experience a city designed primarily for people.



The Perfect Neighbourhood by Storia — Data-Driven Housing

Based on the **Storia Quality of Life Index**, The Perfect Neighbourhood explored how data can inform the design of more liveable neighborhoods. The project translated indicators such as accessibility, green spaces, mobility, and belonging into a participatory design exercise, illustrating how research and analysis can shape sustainable housing solutions.



HOME SWEET HOME — RIZI & Sensitive Data

The digital installation **HOME SWEET HOME**, part of the Sensitive Data exhibition, explored how different housing typologies influence daily life and perception. Through digital reconstructions of four Bucharest housing models—from interwar houses to peri-urban homes—the installation opened a conversation about what “home” means today and how housing must evolve for future generations.



Possible Bucharest — Streets for People

Created by **Streets for People Association** together with new-media artists Liviu Bărbulescu and Răzvan Petre, Possible Bucharest transformed twelve traffic-dominated locations in Bucharest into 360° digital visions of pedestrian-friendly public spaces. Explored through VR, the project invited visitors to experience an alternative city shaped by walkability, greenery, and social interaction.



Climate Lottery — Play, Learn, Act

An approach on climate education through play and interaction. Inspired by retro arcade games, the installation calculated carbon footprints and showed how everyday choices can influence life in 2070, offering an accessible and engaging way to understand climate impact.



Defensive Pedal — Safe Urban Mobility

Romania's first navigation app designed to prioritize cyclist safety rather than speed. By analysing over 25 street-level risk factors using open data, the app proposes low-risk routes that support confidence in everyday cycling and contribute to greener urban mobility.



Urban Agenda — Ten Themes for the Bucharest's Inhabitants

The project developed by the **Romanian Architects Order - Bucharest Branch** and implemented by **RIZI Studio**, brought into discussion ten themes related to everyday urban life in Bucharest. Combining accessible data visualizations, expert perspectives, citizen input, and examples of good practice, the project promoted dialogue between architects and residents as a basis for informed urban change.



Student Ideas Showcase — UAUIM

Presented in connection with the Research Networking Day UAUIM, the Student Ideas Showcase featured research and project work developed within the Ion Mincu University of Architecture and Urbanism, spanning urbanism, architecture, landscape, and interior architecture. The exhibition highlighted how academic research engages with real challenges of the built environment and emphasized the role of emerging generations in shaping sustainable urban futures.



Agenda highlights

From Vision to Implementation - Across the two days of the Convention, discussions consistently returned to a shared conclusion: *climate neutrality is no longer about ambition alone, but about the capacity of cities to deliver, supported by coherent governance, financing, and collaboration.*

● European Perspective and Guidance

- Climate City Contracts were presented as living instruments, meant to evolve as cities learn and scale solutions.
- Climate neutrality was framed as a systemic urban transformation, affecting mobility, housing, energy, public space, and social inclusion simultaneously.
- Long-term governance and local leadership were identified as critical success factors.

● Milestone Moment: M100 Label

- The award of the M100 National Label marked the transition from planning to implementation.
- The Label was highlighted as a tool of credibility, strengthening Romanian cities' position toward institutions, partners, and financiers.
- Labeled cities were presented as pioneers, demonstrating that climate neutrality is achievable across diverse urban contexts.



● Policy Coherence and Alignment

- Cities move faster when policies, funding instruments, and responsibilities are aligned.
- Climate City Contracts were emphasized as a framework that connects vision, action, and investment.
- National platforms, European partnerships, and peer learning help reduce fragmentation and duplication.

● Multi-Level Governance

- Climate neutrality depends on effective coordination across governance levels.
- Clear roles, predictable frameworks, and territorial cohesion support inclusive transition.
- Metropolitan and regional structures were highlighted as essential for integrated planning beyond administrative boundaries.

Opening speeches



Marian Moiceanu

Rector, Ion Mincu
University of
Architecture and
Urbanism



**Ștefania-
Georgiana Simion**

State Adviser for
Environment, on behalf
of the Presidential
Administration



**Diana-Anda
Buzoianu**

Minister of Environment,
Waters and Forests



Dragoș Pîslaru

Minister of
Investments and
European Projects
of Romania



Kövér Orsolya Mária

State Secretary
Ministry of Development,
Public Works and
Administration



Ovidiu Cîmpean

Deputy, Romanian
Parliament



Petronel Munteanu

Deputy Secretary General,
Ministry of Investments
and European Projects



Patrick Child

Deputy Director-General
and Cities Mission
Manager, DG Environment,
European Commission



Ramona Chiriac

Head of the European
Commission Representation
in Romania



Uffe A. Balslev

Ambassador of the
Kingdom of Denmark
to Romania



Willemijn van Haaften

Ambassador of the Kingdom
of the Netherlands to
Romania



Adrian Curaj

Former Minister of
Education

Marian Moiceanu

Rector, Ion Mincu University of Architecture and Urbanism

From the position of co-hosting the M100 Convention, rector Marian Moiceanu highlighted the responsibility of academic institutions in shaping sustainable urban futures. He emphasized the role of universities as spaces where knowledge, research, and future professionals converge to support cities in navigating complex transformations.

Key messages:

- Universities play a strategic role in bridging education, research, and urban practice
- Climate neutrality requires interdisciplinary thinking and long-term vision
- Academic institutions are essential partners for cities in building implementation capacity



Ștefania-Georgiana Simion

State Adviser for Environment, on behalf of the Presidential Administration

Delivering a speech on behalf of Romanian President, Mr. Nicușor Dan, the State Adviser for Environment framed climate action as a strategic national priority, stressing the importance of continuity and coherence across political cycles. The message emphasized the responsibility of public institutions to support cities with clear direction and long-term commitment.

Key messages:

- Climate neutrality must be anchored in a strategic national vision
- Institutional continuity is essential for long-term transformation
- Cities need stable frameworks to move confidently from ambition to action



Diana-Anda Buzoianu

Minister of Environment, Waters and Forests

Diana-Anda Buzoianu emphasized the tangible impact of climate policies at local level, linking climate neutrality to improved quality of life for citizens. Cities were presented as central actors in delivering environmental benefits that people can directly experience.

Key messages:

- Climate policies must translate into cleaner air and healthier cities
- Local action is essential for achieving national environmental goals
- Climate neutrality should deliver visible benefits for citizens



Dragoș Pîslaru (video address)

Minister of Investments and European Projects of Romania

In his video intervention, Dragoș Pîslaru focused on the role of European funding and investment frameworks in supporting climate-neutral cities. He underlined the importance of aligning local projects with European priorities to unlock financing.

Key messages:

- European funds are key enablers for climate neutrality
- Cities need support to develop mature, investable projects
- Alignment between local strategies and European priorities accelerates implementation

Kövér Orsolya Mária

*State Secretary, Ministry of Development,
Public Works and Administration*

Mrs. Kövér emphasized the role of territorial development policies in ensuring that all cities can participate in the climate transition. His intervention highlighted balanced development and tailored solutions.

Key messages:

- Climate neutrality must support cities of all sizes
- Territorial cohesion is key to an inclusive transition
- Policies should reflect local realities and needs



Petronel Munteanu

*Deputy Secretary General, Ministry of
Investments and European Projects*

Petronel Munteanu focused on implementation and administrative capacity, stressing the need for clear procedures and coordinated support for cities.

Key messages:

- Cities need clear implementation pathways
- Administrative coordination supports faster delivery
- Institutional support is key for turning plans into projects

Ovidiu Cîmpean

Deputy, Romanian Parliament

Ovidiu Cîmpean highlighted the role of legislation in enabling climate action, stressing the importance of predictability and long-term support for cities. He emphasized that stable, coherent legislative frameworks are essential for local administrations to plan strategically, mobilize investments, and implement climate measures effectively.

Key messages:

- Legislative frameworks must align with long-term climate goals, beyond short-term political cycles.
- Predictability in policy enables cities to plan, invest, and deliver long-term urban transformation.
- Parliament plays a key role in enabling local action through coherent legislation and reduced administrative barriers.



Patrick Child

Deputy Director-General and Cities Mission Manager, DG Environment, European Commission

Patrick Child reaffirmed the European Commission's strong commitment to supporting city-led climate action in Romania and across Europe. He highlighted Climate City Contracts as instruments that go beyond climate planning, delivering tangible benefits for citizens. M100 was recognized as a leading national platform, connecting European ambitions with national and local implementation and inspiring similar initiatives across Europe.

Key messages:

- Climate City Contracts are tools for systemic urban transformation, not just climate plans
- City-led action delivers co-benefits across energy, mobility, buildings, and public space
- National platforms like M100 are essential bridges between EU and local levels
- Citizen engagement and cross-sector collaboration are key to lasting impact

Irina Constantinescu

*Delivering the message on behalf of Mrs. Ramona Chiriac
- Head of the European Commission Representation in
Romania*

Ramona Chiriac's message positioned M100 as one of Romania's most ambitious and mature transformation initiatives, emphasizing its role as a bridge between European climate objectives and local realities. She highlighted cities as both the frontline of climate challenges and the engines of innovation, stressing that climate neutrality must be inclusive, investment-driven, and rooted in citizen participation.

Key messages:

- Cities are where climate challenges are felt most—and where solutions can scale fastest
- M100 connects European ambition with national commitment and local leadership
- Climate City Contracts enable access to expertise, networks, and funding
- Political coherence, innovation, and citizen trust are pillars of successful delivery
- Climate neutrality must leave no city and no region behind



Uffe A. Balslev

Ambassador of the Kingdom of Denmark to Romania

Uffe A. Balslev highlighted Denmark's experience as proof that climate-neutral cities are achievable when national vision aligns with local innovation. Drawing on examples from Copenhagen, Aarhus, and Sønderborg, he emphasized renewable energy, district heating, community participation, and sustainable mobility as core drivers of success. He framed cooperation between Denmark and Romania as a shared European effort built on learning, exchange, and mutual support.

Key messages:

- Cities can lead the green transition when national policy meets local innovation
- Proven urban solutions can inspire adaptation, not imitation
- International cooperation accelerates credible and scalable urban change

Willemijn van Haaften

Ambassador of the Kingdom of the Netherlands to Romania

Willemijn van Haaften emphasized cooperation, knowledge exchange, and innovation ecosystems as essential foundations for climate-neutral cities. Drawing on the Netherlands' experience in sustainable and smart mobility, she highlighted how national centers of expertise and industry networks connect public authorities, civil society, academia, and the private sector.

Key messages:

- Climate-neutral cities depend on strong innovation and knowledge networks
- Linking public authorities, business, academia, and civil society accelerates solutions
- Student exchange and skills development prepare the next generation of urban innovators
- Embassies and international networks can support access to expertise and technology



Adrian Curaj

Former Minister of Education

Adrian Curaj delivered a comprehensive reflection on M100 as a growing national ecosystem rather than a one-off program. He emphasized the human dimension of transition, highlighting capacity-building, trust, and collaboration as essential outcomes of the Climate City Contracts process. His intervention detailed M100's evolution—from city selection and transition teams to funding alignment, innovation labs, and future regional expansion—framing the platform as a long-term vehicle for policy coherence and systemic change.

Key messages:

- M100 is an ecosystem built on collaboration across governance levels and sectors
- Climate City Contracts strengthen both administrative capacity and confidence at local level
- Transition teams are critical for moving beyond labels to long-term implementation
- “No City Left Behind” also means no region left behind, nationally and beyond

From Climate City Contracts to Implementation — Jury Takeaways

Before the Award Ceremony, members of the M100 International Jury — Maria Vassilakou and Chrysses Nicolaides — presented key observations from the evaluation of the ten Climate City Contracts. Their remarks offered a candid snapshot of where Romania's climate-neutral cities stand today and what the next phase requires.

Key challenges to address next

- Operational clarity: clearer timelines, responsibilities, and coordination across city departments
- Governance: dedicated transition teams and stronger alignment between strategy and daily administration
- Financing: moving from cost estimates to bankable investment pipelines, with stronger private sector involvement
- Monitoring and adaptability: clearer indicators, data transparency, and mechanisms to adjust course over time



What stood out across the contracts

- All ten cities committed to climate neutrality by 2035, a timeline more ambitious than the EU Cities Mission benchmark
- Strategies showed comprehensive, system-level thinking, covering energy, buildings, mobility, land use, waste, and nature-based solutions
- Cities demonstrated growing capacity for innovation, including digital tools, new governance approaches, and integrated planning
- Broad recognition that climate neutrality cannot be delivered by municipalities alone, but requires partnerships with academia, business, civil society, and citizens



The jury's conclusion was both encouraging and demanding: the cities have demonstrated ambition, strategic depth, and commitment — now the focus must shift decisively to delivery. Climate neutrality was framed not as a standalone policy, but as a transformation that must be embedded across all areas of city management.

This moment set the context for the Award Ceremony that followed: recognition not as an endpoint, but as a mandate to move faster, act coherently, and turn plans into measurable results.

Keynote

Maria Vassilakou

Member of the Mission Board for Climate-Neutral and Smart Cities; Urbanist; Urban Advisor & Consultant, Vienna Solutions

Maria Vassilakou is an urbanist and international advisor with extensive experience in city leadership and transformation. Former Vice Mayor of Vienna (2010–2019), she coordinated key portfolios including urban planning, mobility, energy, and public participation. She currently advises cities internationally through Vienna Solutions and serves on the EU Mission Board for Climate-Neutral and Smart Cities.

In her keynote, Maria Vassilakou framed climate neutrality as a comprehensive urban transformation, closely linked to quality of life, social cohesion, and long-term resilience. Drawing on European experience, she emphasized that cities must address multiple urban pressures simultaneously and work across sectors, scales, and communities to deliver change.



Key takeaways

- Climate neutrality is inseparable from livability, affordability, and community well-being
- Cities face interconnected challenges: climate, housing, demographics, social change, and migration
- Transformation requires ecosystem-based action, involving public authorities, businesses, and civil society
- Long-term success depends on leadership, trust, and collaboration, supported by governance tools and skilled local teams
- Cities advance faster when they think big and act locally, building connected neighborhoods and scalable solutions



Keynote

Chrysses Nicolaides

Member of the Mission Board for Climate-Neutral and Smart Cities; Strategy Consultant & Advisor for Cities

Chrysses Nicolaides is a strategy consultant and advisor for cities, with global experience in climate action, governance, and innovation. He is Managing Partner at CNE Business Development Ltd, founder of the Smart Cities Mediterranean Cluster, and a member of the EU Mission Board for Climate-Neutral and Smart Cities, as well as the M100 International Jury.

His keynote focused on the path from commitment to delivery, highlighting the governance, financing, and capacity challenges cities face when implementing Climate City Contracts. He positioned the EU Cities Mission as a framework that supports cities through common standards, national platforms, and coordinated support structures.



Key takeaways

- Climate City Contracts are a governance innovation, not just strategic documents
- Cities face recurring barriers: governance misalignment, financing gaps, capacity constraints, and stakeholder mobilisation
- National Mission Platforms are essential to connect European objectives with local delivery
- Successful implementation depends on coordinated cross-sector action
- EU Mission support combines policy alignment, technical assistance, and access to public and private finance



M100 National Label Award Ceremony

Award Ceremony - M100 National Label

The **Award Ceremony of the M100 National Label** marked a key milestone for Romania's climate-neutral cities, recognizing the cities that **completed their Climate City Contracts** and signaling the transition from planning to implementation.

Beyond its symbolic value, **the Label was presented as a tool of credibility, confirming that cities have developed coherent plans, mobilized local stakeholders, and aligned their climate objectives with national and European priorities.** It strengthens cities' position in relation to institutions, partners, and potential financiers.



The **labeled cities** were presented as pioneers, demonstrating that **climate neutrality is achievable across different urban contexts when supported by coordination and long-term commitment.** Framed as a starting point rather than an endpoint, the moment set the tone for a new phase focused on delivery and measurable results.



The M100 Cities - going forward

Alba Iulia

From smart planning to climate action on the ground

Alba Iulia moves into implementation with a clear investment roadmap and early results already visible. Committed to climate neutrality by 2035, the city is advancing an ambitious €1 billion framework targeting energy, mobility, buildings, green infrastructure, and governance innovation. Building on its smart city experience, Alba Iulia combines digital tools with large-scale decarbonisation measures.

Priority actions include rapid deployment of renewable energy, deep renovation of public and residential buildings, and expanded sustainable mobility. Green infrastructure and participatory governance strengthen climate resilience and citizen involvement. Early wins—such as Swiss funding for a climate-friendly school and projects advanced through the M100 Innovation Studio—confirm the city’s readiness to move from planning to delivery.



CCC available here:



Bistrița

A people-centred transition, built for delivery

Bistrița’s Climate City Contract places implementation capacity and citizen engagement at the heart of its transition to climate neutrality by 2035. The city advances a focused action plan covering energy efficiency, clean mobility, waste and circular economy, and green infrastructure, supported by strong internal coordination.

A defining feature is Bistrița’s emphasis on feedback and co-creation, with citizens, universities, and local institutions actively shaping implementation. With a clear monitoring framework and broad institutional backing, the city is well positioned to scale climate action steadily, turning strategy into visible, community-level impact.



CCC available here:

The M100 Cities - going forward

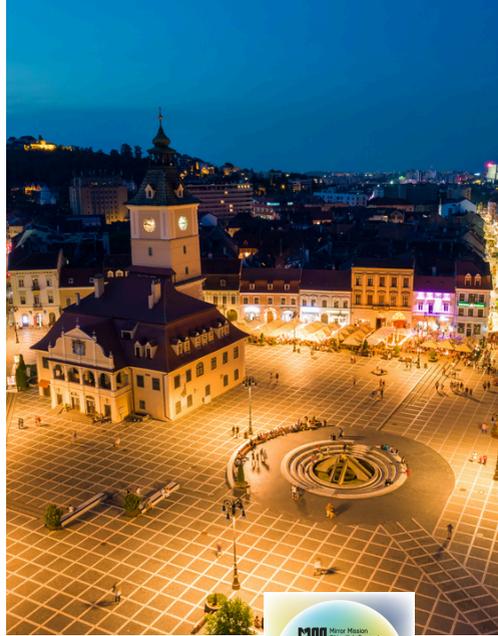
Braşov

Scaling proven solutions for a climate-neutral future

Braşov enters implementation with a strong track record and a clear acceleration plan. Having already reduced greenhouse gas emissions by 35% by 2020, the city now targets climate neutrality by 2035. Its strategy builds on years of investment in pedestrian areas, electric public transport, and urban regeneration, with over 70% of inner-city public transport already electrified.

Backed by a €1.3 billion Climate Neutrality Action Plan, Braşov is advancing large-scale projects including metropolitan rail, full public transport electrification, deep building renovation, and renewable-based district heating. Strong governance and active citizen engagement position the city to deliver measurable results at scale.

CCC available here:



Buzău

Climate neutrality through circular economy leadership

Buzău approaches climate neutrality through a bold systems perspective, positioning itself as a national leader in the circular economy. Its Climate City Contract integrates energy, water, waste, and agriculture into a coherent strategy that links mitigation, adaptation, and economic transformation.

Now moving into implementation, the city advances flagship projects such as large-scale water reuse for agriculture, renewable energy for public utilities, and circular waste solutions. With strong political ownership and a long-term vision, Buzău demonstrates how climate action can drive innovation, resilience, and local economic renewal.

CCC available here:



The M100 Cities - going forward

Bucharest

From ambition to coordinated metropolitan action

Bucharest is advancing decisively from strategy to implementation in its climate-neutral transition. The Climate City Contract targets deep emission reductions by 2035, focusing on building renovation, transport electrification, public transit expansion, and renewable energy deployment.

Supported by strengthened metropolitan governance and alignment with European objectives, the capital is building capacity to deliver complex investments and mobilize diverse funding sources. Through M100, Bucharest is translating ambition into bankable projects that improve air quality, reduce congestion, and raise quality of life at city scale.



CCC available here:



Constanța

A resilient pathway for a climate-neutral coastal city

Constanța has defined an ambitious, implementation-ready pathway to climate neutrality by 2035, addressing both urban transformation and coastal climate risks. The Climate City Contract prioritizes energy-efficient buildings, clean mobility, circular waste management, and large-scale green infrastructure, while responding to heat stress and air pollution.

With over €2.6 billion in planned investments and a clear project portfolio, the city demonstrates strong delivery readiness. Through M100, Constanța is strengthening institutional capacity and aligning funding to position itself as a resilient, competitive, climate-neutral port city.



CCC available here:

The M100 Cities - going forward

Iași

Integrated mobility and governance-driven delivery

Iași's Climate City Contract marks a clear shift from planning to implementation, anchored in governance reform, integrated mobility, and large-scale building renovation. Climate neutrality is framed as a driver for cleaner air, better accessibility, and improved quality of life. Priorities include electrified public transport, low-emission zones, and deep renovation of residential and public buildings, supported by strong academic partnerships and alignment with European funding. With growing project maturity and metropolitan coordination, Iași is ready to scale climate action across the urban area.



CCC available here:



Oradea

A mature model of climate-ready urban transformation

Oradea stands out for its advanced capacity to turn climate ambition into concrete results. Building on long-term investments in district heating, renewables, sustainable mobility, and green spaces, the city enters implementation with a mature project pipeline.

Its Climate City Contract commits to climate neutrality by 2035, supported by clear emission pathways, dedicated governance, and diversified financing. With strong institutional capacity and measurable progress already achieved, Oradea is ready to scale up delivery and consolidate its role as a national frontrunner.



CCC available here:

The M100 Cities - going forward

Photos by Marius Vasile

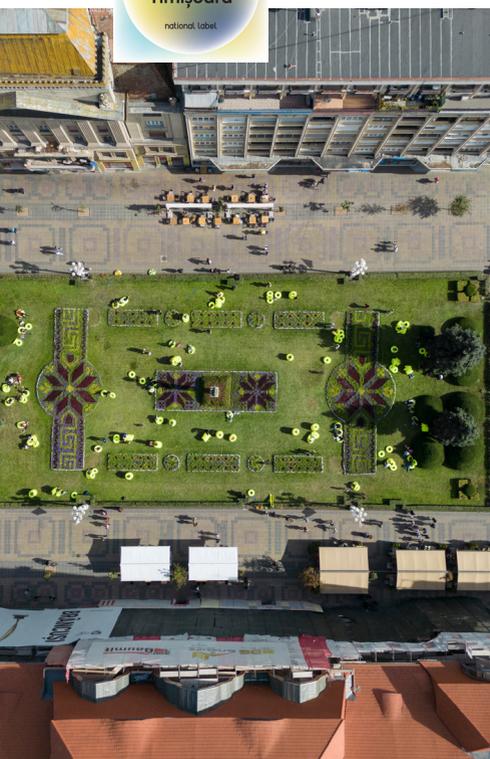
Reșița

A just transition rooted in regeneration

Reșița's Climate City Contract leverages its industrial heritage to drive a just and visible transition. The strategy links clean mobility, energy system modernization, and public space transformation, with electric transport, pedestrian corridors, and the reuse of former industrial sites as anchors for regeneration. By coupling decarbonization with social renewal, job creation, and energy poverty reduction, Reșița moves decisively into implementation through integrated projects already embedded in municipal investment plans.



CCC available here:



Timișoara

Delivering climate neutrality at city scale

Timișoara enters implementation with one of the most comprehensive Climate City Contracts in the M100 network, targeting an 80% emissions reduction by 2035. The city prioritizes multimodal transport corridors, renewable-based district heating, deep building renovation, and blue-green infrastructure at metropolitan scale. Backed by strong governance, cross-sector partnerships, and clear investment pathways, Timișoara positions itself as a national leader in translating climate ambition into coordinated, high-impact urban delivery.



CCC available here:

Panel Discussions: Policy Coherence and Synergies

This session examined how climate-neutral delivery depends on coherence between EU initiatives, national strategies, and local implementation. Speakers emphasized that cities move faster when they work within a shared framework—clear roles, aligned funding, and practical policy changes that translate ambition into action on the ground.

Thomas Osdoba

Managing Director, NetZeroCities — Moderator

- **Laura Helal**, Policy Coordinator, Climate-Neutral and Smart Cities Mission, European Commission
- **Elena Simion**, International Project Expert, UEFISCDI; CapaCITIES & Driving Urban Transition Partnership
- **Gabriela Kuštan**, Member, Mission Board for Climate-Neutral and Smart Cities
- **Miljenko Sedlar**, Head of Climate, REGEA; Mission Adaptation Hub member

Thomas Osdoba framed policy coherence as a condition for implementation: progress depends on turning high-level goals into specific policy and regulatory changes, supported by trust-based cooperation between cities and national actors.

Laura Helal highlighted Climate City Contracts as the Mission’s tool to shift cities from isolated projects to system-level transformation, supported by investment planning and national backing. She stressed that EU progress depends on national mandates and continued city advocacy.



Elena Simion focused on national platforms as enablers of coherence—spaces where institutions can coordinate, build capacity, and learn. She emphasized the need for common language, formal structures, and stronger involvement of business.

Gabriela Kuštan framed climate neutrality as systemic green transformation that requires clear roles, behavior change, skills, data, and funding solutions beyond public budgets.

Miljenko Sedlar emphasized integrating mitigation and resilience, avoiding extra burdens for cities, and shifting toward a single development logic where climate goals are embedded in everyday planning and investment.



Panel Discussions: Multi-Level Governance

The panel brought together representatives from central, regional, and metropolitan administrations, reflecting the multiple governance levels involved in delivering climate-neutral cities:

Marius Cristea

Urban Development Consultant - Moderator

- **Carmen Marin**, Director, General Directorate for Technical Assistance and Financial Mechanisms, Ministry of Investments and European Funds
- **Elena Tudose**, Secretary of State for European Funds, Climate Change and Water, Ministry of Environment
- **Liviu Băileșteanu**, Secretary of State, Ministry of Development, Public Works and Administration
- **Dan Nicula**, Director-General, Bucharest-Ilfov Regional Development Agency
- **Ioana Ivanov**, Strategic Planner, Brașov Metropolitan Area
- **Adrian Crăciun**, Coordinator, Constanța Metropolitan Area

Carmen Marin emphasized that financing can become an engine for institutional change when programmes require partnerships and integrated planning. She referenced funding mechanisms where collaboration is a formal condition, not an option.

Elena Tudose described a shift toward funding models that encourage implementation consortia, bringing together public authorities with academia, NGOs, and business. She stressed the importance of concrete methodologies and stronger delivery pace.

Liviu Băileșteanu linked the discussion to national urban policy and argued that coordination is as important as funding. He described fragmentation as a core obstacle and highlighted integrated planning and preparedness for upcoming funding instruments.

Dan Nicula argued for stronger planning and alignment between municipal priorities, regional programs, and national negotiations. He emphasized synergies—using the same resources better through coordinated measures and investments.

Ioana Ivanov highlighted the role of metropolitan and strategic planning perspectives in shaping projects that work beyond administrative borders, reinforcing the need for coordination and shared responsibility in implementation.

Adrian Crăciun focused on widening participation beyond institutions through local coalitions and better public communication. He underlined that delivery depends not only on funding, but also on legitimacy and public understanding.



Panel Discussions: Walking the Talk - Financing Perspectives

This closing session tackled the question heard throughout Day 1: where is the money—and how do cities access it faster and more simply? Panelists agreed that financing exists, but cities advance when they bring prioritized projects, credible pipelines, and the capacity to turn plans into bankable investments, combining grants with loans, guarantees, and private capital. The panel brought together international financial institutions, national banking perspectives, and development expertise:

Silvia Gugu

ICLEI — Moderator

- **Victoria Zinchuk**, Head of Office, EBRD Romania
- **Snezhina Kovacheva**, Banker for Central and South Eastern Europe, EIB
- **Teodora Preoteasa**, European Funds Administration Director, Investment and Development Bank
- **Marcel Ionescu-Heroiu**, Senior Urban Development Specialist, World Bank
- **Ionuț Stanimir**, Marketing & Communication Director, BCR

Silvia Gugu framed financing as the “implementation test” of Climate City Contracts: moving from commitments and governance to investment plans that can attract funding and partnerships.

Victoria Zinchuk’s message was direct: money is available, but cities must act, ask for support, and prepare projects to unlock it.

Snezhina Kovacheva emphasized pipeline discipline and smarter use of grants—using EIB finance to extend the impact of non-repayable funding and speed up implementation.

Teodora Preoteasa highlighted the changing EU funding landscape and the need to diversify beyond grants—especially as future budgets may come with tighter constraints and stronger reform links.

Marcel Ionescu-Heroiu framed financing as a function of vision and coalition-building, pointing to Romanian cities as emerging examples of coordinated ambition.

Ionuț Stanimir translated financing into three practical realities: every loan needs a plan, cities compete for resources, and transformation must be done with people, not only for them.



Keynote

Julio Lumbreras

Tenured Full Professor, Technical University of Madrid (UPM)

Julio Lumbreras is a leading European voice on climate-neutral urban transformation. He is Tenured Full Professor at the Technical University of Madrid (UPM), Director of the ciTES 2030 platform in Spain, and a contributor to the NetZeroCities initiative.

A former member of the EU Mission Board for Climate-Neutral and Smart Cities, he works at the intersection of research, policy, and implementation, promoting systemic approaches and the active role of universities in accelerating urban transition.

From Vision to Action: Lessons Learned on the Road to Climate-Neutral Cities



Key takeaways

Climate neutrality is a means, not the end.

- Reducing greenhouse gas emissions acts as a “north star” that helps cities align their efforts toward better quality of life, more livable urban environments, and long-term resilience.

The transition is feasible—and economically sound.

- Climate action is not a cost, but an investment. Across European cities, the benefits of climate-neutral transformation consistently outweigh the costs, even when assessed city by city.

Cities must think systemically.

- Urban transformation requires viewing the city as a “system of systems” and breaking silos—across sectors such as energy, mobility, buildings, and urban planning, as well as across departments and governance levels.

Implementation depends on people and governance.

- Dedicated transition teams, strong cross-departmental collaboration, and multi-stakeholder “transition arenas” are essential to move from planning to real-world implementation.

Private investment is central.

- The majority of funding for climate neutrality will come from citizens, businesses, and institutions. Cities must actively engage, coordinate, and enable these actors.

Trust and capacity are the hidden foundations.

- Beyond roadmaps and finance, long-term success depends on building trust, changing mindsets, and strengthening institutional and organizational capacity.

Panel Discussions: Pathways to CCCs – Insights from Sarajevo, Elbasan and Podgorica

This panel brought together the Western Balkan cities of Sarajevo, Elbasan, and Podgorica to reflect on their paths toward Climate City Contracts and climate neutrality by 2030. Moderated by Olga Krajewska (ICLEI), the discussion focused on CCCs as practical tools for governance, collaboration, and long-term urban transformation, drawing on three years of experience within the EU Cities Mission and sharing lessons on translating European frameworks into local action.

Olga Krajewska, ICLEI – Local Governments for Sustainability - Moderator

- **Nermina Suljević**, Assistant Mayor for Sustainable Development, City of Sarajevo
- **Dalila Zečić**, Expert Advisor for European Integration and Project Coordination, Office of the Prime Minister of the Canton Sarajevo
- **Milica Četković**, City of Podgorica
- **Ermelinda Durmishi**, City of Elbasan
- **Alba Canaj**, City of Elbasan



Key messages and takeaways

CCCs are processes, not just documents.

- Across all cities, the CCC was described as a mechanism for transformation—aligning vision, governance, and action—rather than a technical plan produced in isolation.

Collaboration is the real breakthrough.

- From Sarajevo's multi-layered governance (cities, canton, municipalities) to Elbasan's transition teams and Podgorica's inter-institutional coordination, the CCC process strengthened cooperation across administrative levels and sectors.

Multi-level governance enables credibility and continuity.

- In Sarajevo, formal working groups supported by canton-level decisions ensured institutional backing, political legitimacy, and continuity beyond individual projects.

Citizen engagement builds trust and legitimacy.

- Sarajevo's Climate Citizens' Assembly demonstrated how inclusive, well-designed participation can translate abstract climate goals into everyday concerns—and generate actionable recommendations embedded in the CCC.

CCCs help clarify priorities and accelerate action.

- In Podgorica, the process reinforced existing initiatives, aligned climate mitigation and resilience, and strengthened cooperation with national institutions and international partners.

Urban transformation requires a regional lens.

- Speakers emphasized the value of cross-city and cross-country cooperation—especially for non-EU cities—highlighting shared challenges in finance, capacity, data, mobility, and waste management.

Panel Discussions: M100 - What's Next?

This session explored the future direction of the M100 national platform and the conditions required to move from planning to large-scale implementation in Romania's climate-neutral cities. The discussion focused on how M100 can evolve from a coordination framework into a long-term delivery ecosystem—one that supports cities with capacity, financing, quality-driven processes, and sustained collaboration. The panel brought together national coordination, professional expertise, and facilitation perspectives



Marius Mitroi, UEFISCDI - Morderator

- **Elena Simion**, UEFISCDI
- **Ștefan Bâlici**, Order of Architects of Romania (OAR),
- **Grațian Mihăilescu**, UrbanizeHub

Marius Mitroi emphasized that the real challenge of M100 begins after planning, when cities must turn ambition into implementation. He highlighted the transition from strategy to action as the true test of the initiative, stressing the importance of capacity-building, strong project pipelines, and investment-ready projects. M100, he argued, must remain a practical platform focused on delivery, not only dialogue.

Ștefan Bâlici underlined the need for system-level change in public decision-making to achieve climate neutrality. He stressed that quality-based approaches, including design competitions and professional standards, should become standard practice, and that long-term transformation depends on better integrating existing professional expertise into public investment.

Grațian Mihăilescu highlighted the role of citizen engagement, facilitation, and bottom-up initiatives in urban transformation. He emphasized the need to connect large investments with local action and communities, arguing that facilitators can bridge administration, experts, and citizens. He concluded that Romania has the potential to become a regional model by 2035.

Elena Simion focused on M100's evolution into a national ecosystem and the need to scale the platform by engaging more cities and partners. She emphasized continuity, expansion, and shared ownership as essential for the next phase, arguing that bringing in new cities strengthens collective learning and helps maintain long-term momentum.



Spy & Apply: From Ideas to Action

One of the most appreciated moments of the M100 Climate Neutrality Convention 2025, **the Spy & Apply session** shifted the focus decisively from strategy to practice. Over the course of the second day, nearly 20 initiatives took the stage to present short, concrete, and replicable projects already shaping urban transformation across Romania and Europe.

Hosted in the **Frescelor Hall of the “Ion Mincu” University of Architecture and Urbanism**, the session functioned as a marketplace of solutions: each organization was invited to present not only what they do, but **how their projects work on the ground — and why they can be transferred, adapted, or scaled by cities.**

The underlying logic was simple and powerful: **if a city benefits from a project, that project should be visible, understandable, and ready to travel.**

Rather than polished visions, Spy & Apply **showcased work-in-progress transformation** — initiatives operating in neighborhoods, along rivers, in post-industrial cities, university campuses, civic labs, and public institutions. Together, they illustrated that climate neutrality is not delivered by a single flagship project, but by ecosystems of action.



What Did Spy & Apply Made Visible

Replication over uniqueness – projects were presented as models, not exceptions

Communities as co-creators – residents, students, and users actively shape outcomes

Experimentation as method – pilots, labs, and prototypes precede large-scale rollout

Cross-sector collaboration – public authorities, NGOs, universities, and private actors working together

Action now, not later – many initiatives are already implemented, monitored, or expanding

Spy & Apply demonstrated that cities do not need to start from zero: *solutions already exist — what is needed is visibility, trust, and institutional courage to adopt them.*

A Landscape of Urban Solutions

Rather than a linear program, the session unfolded as a dense map of interventions, grouped organically around five major directions of urban transformation:

1. Regenerating What Already Exists

From large socialist-era housing estates to post-industrial cities, projects like **Favorit+**, **Reșița 250 LAB**, **WeGenerate**, and **ReGreenation** showed how energy efficiency, public space, heritage, and social cohesion can be addressed together — starting from existing urban fabric, not new development.



3. Streets, Mobility, and Cities for People

Projects like **Streets for People**, **The Revolution Garden**, and **Defensive Pedal** tackled one of the most sensitive fronts of urban transition: reclaiming streets from car dominance and making active mobility safer, legible, and desirable.



2. Nature as Urban Infrastructure

Initiatives such as **Dâmbovița Apă Dulce**, **Natalie**, and **Aerlive / Agora Climatică** reframed rivers, wetlands, air, and biodiversity as essential systems for climate resilience, public health, and urban cooling — not optional amenities.



4. Living Labs, Data, and Urban Innovation

Through **CoNECT**, **Urban Labs for Green Cities**, **ENoLL**, and **Sensitive Data**, cities were presented as living laboratories — places where data, participation, art, and research intersect to reduce risk and accelerate learning.



5. Education and the Next Generation

With initiatives such as **EFdeN**, **Youth Platform for Sustainability**, and **student-led projects**, the session emphasized that climate neutrality is inseparable from education, leadership, and youth engagement — those who will carry implementation forward.

Why Spy & Apply Mattered

Spy & Apply was not a side session. It acted as a **counterbalance to policy discussions and strategic frameworks**, grounding the Convention in real-world action.

By placing NGOs, universities, civic innovators, and practitioners on the same stage as cities and ministries, the session reinforced a key message of M100:

Urban transition happens where ideas meet implementation — and where cities are willing to learn from one another.

The session also created informal bridges: many participants continued discussions beyond the stage, identifying projects they could **adapt, partner with, or replicate** in their own cities.

From M100 Convention to Urban Practice

Seen together, the Spy & Apply projects form a distributed infrastructure of change — not owned by a single institution, but shared across an ecosystem. Spy & Apply did not promise easy solutions. Instead, it offered something more valuable: tested pathways, honest lessons, and a growing community ready to support cities on the road from ambition to action — all the way to 2035.

To discover more about the projects presented in Spy & Apply Session on M100 website - m100.ro. SCAN HERE:



Key Messages

1. Climate neutrality is an implementation challenge.

Cities have moved beyond defining ambition. The decisive phase now is delivery: turning Climate City Contracts into coordinated projects, investments, and institutional routines.

2. Coherence accelerates action.

Progress depends on alignment between European objectives, national policies, funding instruments, and local priorities. Cities advance faster when frameworks work together rather than in parallel.

3. Cities need governance capacity, not only funding.

Dedicated transition teams, cross-departmental collaboration, and clear responsibilities are as critical as access to finance. Administrative capacity and skills shape outcomes.

4. Financing exists—but readiness matters.

The challenge is not the absence of money, but the ability to present mature, bankable projects. Blended finance, loans, guarantees, and private capital must complement grants.

5. Climate neutrality is systemic urban transformation.

Energy, buildings, mobility, public space, housing, and social inclusion are interconnected. Sectoral approaches are insufficient; cities must work as integrated systems.

6. Collaboration builds credibility and scale.

Peer learning, national platforms, metropolitan cooperation, and regional exchange reduce risk, attract investment, and strengthen political legitimacy.

7. People are the enablers of transition.

Trust, participation, leadership, and skills—within administrations and communities—determine whether strategies translate into lasting change.

M100Academy

What's Next for Climate-Neutral Cities

The transition to climate-neutral cities is no longer a question of ambition, but of capacity. Cities need people, institutions, and shared ways of working that can turn climate targets into coordinated urban action.

Starting in **November 2025**, the **Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI)** launched **M100Academy**, an **Erasmus+ Cooperation Partnership in Higher Education** supporting the EU Mission "*100 Climate-Neutral and Smart Cities by 2030*". The project brings together **universities from seven EU Mission Label cities** to jointly develop an **interdisciplinary training curriculum** dedicated to climate-neutral urban transformation.

M100Academy is built around a simple idea: **cities learn faster when universities, administrations, and future professionals learn together**. The curriculum is therefore **tailored to three target groups** in each city—**students, academic staff, and actors from the local public administration ecosystem**—ensuring a shared understanding of climate neutrality across generations and institutions.

The training programme is structured into **interdisciplinary modules** that **integrates five core dimensions**: fundamentals of climate-neutral cities, policy and financing frameworks, sustainable urban planning, digital transformation and smart cities, and capacity building for climate initiatives.

Each module integrates perspectives from different disciplines and real-life examples from EU Mission cities, supporting a systems-level understanding of urban complexity.

Rather than treating climate neutrality as a purely technical challenge, M100Academy promotes **a holistic view of cities**. By grounding learning in the real-world complexity of EU Mission cities, the project strengthens local ecosystems and bridges the gap between higher education and urban practice.

M100Academy looks ahead—to the skills, mindsets, and collaborations needed for the next phase of the climate transition. It is an investment in people and institutions, enabling cities to move confidently from vision to implementation.

Harmonmissions

Advancing Dialogue on Europe's Climate Missions at the M100 Convention

Across Europe, the success of the EU Climate Missions depends on **how well countries align their approaches across borders and levels of governance**. The M100 Convention created space for this exchange, bringing together European, national, and regional perspectives on climate-neutral and climate-resilient cities.

Within this context, the **M100 Convention** welcomed **members of Harmonmissions** to open dialogue on the implementation of the EU Missions on Adaptation to Climate Change and Climate-Neutral and Smart Cities. The exchange introduced a Danube Region perspective into discussions on policy coherence, multi-level governance, and the practical conditions needed to support cities in delivering long-term climate action.



The Convention also **enabled dialogue between regional coordination efforts and national implementation experiences**. Romania's M100 Mirror Mission provided a concrete reference point, illustrating how interministerial cooperation and city-level action can be connected through a national platform, linking climate neutrality with adaptation and resilience.



Through its presence at the M100 Convention, Harmonmissions project **reinforced the value of dialogue, alignment, and shared learning across borders**, highlighting the importance of coordinated national and regional frameworks in supporting cities over the long term.

Interreg
Danube Region



Co-funded by
the European Union

HARMONMISSIONS

CapaCITIES

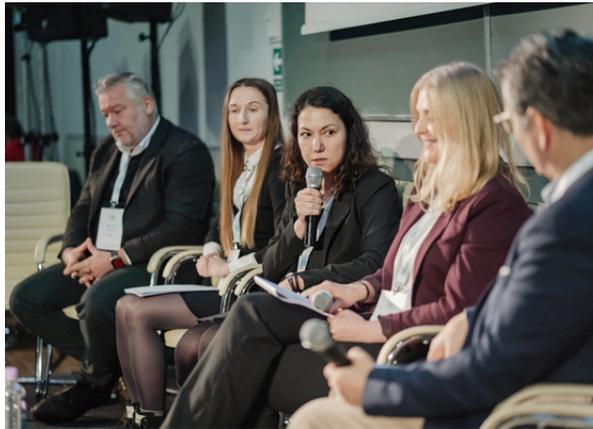
From European Ambition to National Action

Within the European landscape of climate-neutral cities, CapaCITIES 2.0 plays a decisive role: **it brings together the national frameworks that make local climate action possible**. Rather than working directly with cities, the project focuses on what sits behind them—ministries, agencies, national platforms, and governance systems—**helping align ambition with long-term capacity to deliver**.

Building on the first CapaCITIES project, the initiative now connects over 70 organizations across Europe, **coordinating and supporting the growing network of National Mirror Missions linked to the EU Mission Climate-Neutral and Smart Cities**. These national platforms operate in different political and administrative contexts, yet face **similar challenges**: policy fragmentation, limited predictability, and the need to translate European objectives into actionable national pathways.

CapaCITIES creates the space where these challenges are addressed collectively, through **peer learning, shared tools, and continuous exchange between countries**.

Throughout the project, emphasis is placed on **strengthening multi-level governance—connecting European priorities with national decision-making** and, ultimately, with the realities of cities on the ground. This broader coordination framework was visible at the M100 Convention itself.



Romania's M100 Mirror Mission, as part of the CapaCITIES ecosystem, reflects how national platforms can anchor European missions in local realities—connecting cities, public authorities, and partners around a shared direction.

CAPACITIES

Advancing national support
for climate neutral cities

Conclusion

The M100 Climate Neutrality Convention 2025 showed that Romania's cities have crossed an important threshold. Climate neutrality is no longer framed as a distant objective or a policy promise, but as a practical urban transformation already underway. Through Climate City Contracts, cities have clarified priorities, built coalitions, and prepared investment-ready pathways. What lies ahead is not a question of vision, but of consistency; sustaining momentum, strengthening capacity, and making climate action visible in everyday urban life. The transition now moves from documents to streets, buildings, services, and communities.

Thoughts for the future

Climate neutrality is not a sectoral policy—it is a city-wide operating system.

Energy, mobility, housing, public space, social inclusion, and governance are inseparable. Cities that act systemically move faster and deliver more durable results.

Implementation is a governance challenge before it is a technical one.

Dedicated transition teams, cross-departmental collaboration, and clear institutional ownership determine whether plans become projects.

Money exists—but readiness decides who gets it.

Access to finance depends less on ambition and more on mature project pipelines, credible partnerships, and the ability to combine grants, loans, and private capital.

Cities do not transition alone.

National platforms, metropolitan cooperation, and peer learning reduce risk, build confidence, and create scale. Collaboration is an accelerator, not a compromise.

Climate City Contracts are not endpoints.

They are living instruments that evolve with learning, monitoring, and adjustment. Their real value lies in the process they create, not only in the document itself.

People are the hidden infrastructure of climate action.

Trust, skills, leadership, and participation—inside administrations and within communities—are decisive for long-term success.

Quality matters as much as speed.

Urban transformation that ignores design, professional expertise, and lived experience risks resistance and missed opportunities. Quality-based decisions build legitimacy.

No City Left Behind also means no region left behind.

Climate neutrality must work for cities of different sizes, capacities, and starting points—or it will not work at all.



M100

Mirror Mission
Cities Hub Romania

www.m100.ro

Visit the dedicated section of M100 Climate
Neutrality Convention 2025:
<https://m100.ro/climate-neutrality-convention>



M100

M100 Climate Neutrality Convention 27 - 28 November 2025

Organizers:



UNITATEA EXECUTIVĂ PENTRU
PRIMĂRIA ÎN CALITATEA DE SUPLENTER,
A SECTĂRII ÎN SERVICIILE DE ÎNCĂLZIRE



Universitatea
de Arhitectură și Urbanism
„Ion Mincu”

Co-organizers:



Interreg
Danube Region



Co-funded by
the European Union



Supporting partners:



Media partners:



France
- médias -
monde

G4Media.ro

